## Negotiation with Price-dependent Probability Models



## Outline

- Introduction
- A Taxonomy of CRM Prescription Problems
- CRM Prescription Problems without Negotiation
- CRM Prescription Problems with Negotiation

■ Scenario with Negotiable Price and several Customers
■ Conclusions and Future Work

## Introduction

## Customer Relationship Management (CRM) prescription problems



## Introduction

## Customer Relationship Management (CRM) prescription problems



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## Customer Relationship Management (CRM) prescription problems



## Introduction

## How can data-mining help?

- One probabilistic data-mining model for each customer or/and product is learned from previous data.

Training Data

| District | Rooms | $\mathbf{M}^{2}$ | Price | Buy? |
| :---: | :---: | :---: | :---: | :---: |
| Centro | 3 | 130 | 248.352 | NO |
| Ruzafa | 2 | 71 | 260.000 | NO |
| Patraix | 1 | 36 | 159.680 | YES |
| Botánico | 3 | 120 | 351.000 | YES |
| Mestalla | 3 | 90 | 232.000 | YES |
| Ruzafa | 2 | 114 | 348.587 | NO |
| Malilla | 3 | 78 | 224.000 | YES |
| Patraix | 2 | 140 | 286.000 | NO |
| Nazaret | 3 | 70 | 126.000 | YES |
| Centro | 3 | 100 | 240.405 | YES |
| $\ldots$ | $\ldots$ | $\ldots$ | $\ldots$ | $\ldots$ |
| Mestalla | 2 | 75 | 225.500 | YES |

Data Mining Model


| District | Rooms | $\mathbf{M}^{2}$ | Price | Prob. (YES) |
| :---: | :---: | :---: | :---: | :---: |
| Ruzafa | 2 | 101 | 244.752 | 0,83 |
| Patraix | 3 | 90 | 280.000 | 0,42 |
| Centro | 2 | 70 | 236.900 | 0,27 |

## Introduction

## Negotiable feature (Price)



## Introduction

## Expected profit curves

- The buying probability changes depending on the price (negotiable feature).
- The seller does not know the real model and tries to learn the most accurate model from previous data by using data-mining techniques.
- $\mathrm{E}($ Profit $)=$ Probability * Price



## Introduction

## Negotiation scenario

- The customer is interested in the product.
- He will buy the product if the price is less than or equal to the maximum price that he could pay for it.
- The seller will not sell the product if its price is under a minimum price.
- He has a probabilistic model of the customer that assigns a probability of buying the product for each price (learned from previous data).

9 - Appropriated negotiation strategy $\rightarrow$ Agreement

## Infroduction

## Example of a negotiation

Product 1
Min. Price $=$ $197.164 €$
Negotiation strategy:

1) $490.000 €$
2) $240.700 €$
3) $200.000 €$


## A Taxonomy of CRIM Prescription Problems

| Case | Kinds of <br> products | Net price | Number of <br> customers | Approach |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 1 | fixed | 1 | Trivial |
| 2 | 1 | fixed | M | Customer ranking |
| 3 | N | fixed | 1 | Product ranking |
| 4 | N | fixed | M | Joint Cut-off [1] |
| 5 | 1 | negotiable | 1 | Negotiable Features [2] |
| 6 | 1 | negotiable | M | This work |
| 7 | N | negotiable | 1 | This work |
| 8 | N | negotiable | M | Future work |

[1] A. Bella, C. Ferri, J. Hernández-Orallo, and M.J. Ramírez Quintana. Joint Cut-off Probabilistic Estimation Using Simulation: A Mailing Campaign Application. In IDEAL, volume 4881 of LNCS, pages 609-619. Springer, 2007.
[2] A. Bella, C. Ferri, J. Hernández-Orallo, and M.J. Ramírez Quintana. Feature Dependent Models.
11 Technical Report, Universidad Politécnica de Valencia, 2009

## CRIM Prescription Problems without Negotiation

Trivial

| Case | Kinds of <br> products | Net price | Number of <br> customers | Approach |
| :---: | :---: | :---: | :---: | :---: |
| 1 | 1 | fixed | 1 | Trivial |

- The seller offers the product to the customer at a fixed price and the customer may or not buy the product.


## CRMM Prescription Problems without Negotiation

## Customer and product rankings

| Case | Kinds of <br> products | Net price | Number of <br> customers | Approach |
| :---: | :---: | :---: | :---: | :---: |
| 2 | 1 | fixed | M | Customer ranking |
| 3 | N | fixed | 1 | Product ranking |

- Mailing campaign design.
- Ranking of customers or products from a probabilistic estimation data mining model.


## CRMM Prescripition Problems without Negotiation

## Example of a mailing campaign design with one product

- Example:
- $I_{\text {cost }}=250 €$
- price $=200 €$
- cost $=20 €$
- Accumulated Profit:
$-\mathrm{I}_{\text {cost }}+\sum_{\mathrm{k}=1 . \mathrm{j}}\left(\right.$ price * $\mathrm{p}\left(\mathrm{c}_{\mathrm{k}}\right)-$ cost $)$
14

| Customer | Prob. | E(Profit) | Acc. Profit |
| :---: | :---: | :---: | :---: |
|  |  |  | -250 |
| 3 | 0,8098 | 141,96 | $-108,04$ |
| 10 | 0,7963 | 139,26 | 31,22 |
| 8 | 0,6605 | 112,10 | 143,32 |
| 1 | 0,6299 | 105,98 | 249,3 |
| 4 | 0,5743 | 94,86 | 344,16 |
| 6 | 0,5343 | 86,85 | 431,01 |
| 5 | 0,4497 | 69,94 | 500,95 |
| 7 | 0,2675 | 33,50 | 534,45 |
| $\mathbf{9}$ | 0,2262 | 24,24 | 558,69 |
| 2 | 0,0786 | $-4,29$ | 554,4 |

## CRM Prescription Problems without Negotiation

## Example of a mailing campaign design with one product

- Example:
- $\mathrm{I}_{\text {cost }}=250 €$
- price $=200 €$
- cost $=20 €$
- Accumulated Profit:
$-\mathrm{I}_{\text {cost }}+\Sigma_{\mathrm{k}=1 . \mathrm{j}}\left(\right.$ price * $\mathrm{p}\left(\mathrm{c}_{\mathrm{k}}\right)-$ cost $)$



## CRIM Prescription Problems without Negotiation

## Joint cut-off probabilistic estimation using simulation

| Case | Kinds of <br> products | Net price | Number of <br> customers | Approach |
| :---: | :---: | :---: | :---: | :---: |
| 4 | N | fixed | M | Joint Cut-off [1] |

- Mailing campaign application with more than one product.
- N rankings of customers (one for each product).
- Obtain the set of customers that gives the maximum global profit fulfilling the constraints.
- The best local cut-off for each product does not give the best global profit.


## CRIV Prescription Problems without Negotiation

## Methods to calculate the global cut-off

- Single Approach:

1. calculate local cutoffs
2. order all the pairs (customer, product)
3. global cutoff is the average of local cutoffs

- Joint Simulation Approach:

1. order all the pairs (customer, product)
2. calculate best global cuttoff by simulation (using Petri nets)

Product $p_{1}$

| Product $p_{1}$ |  |  |  |
| :---: | :---: | :---: | :---: |
| Customer | $E$ (Profit) | $f_{p 1}$ | Acc. Profit |
|  |  |  | -150 |
| 2 | 76.61 | 1 | -70 |
| 8 | 75.71 | 1 | 10 |
| 9 | 60.37 | 0 | -10 |
| 5 | 48.19 | 1 | 70 |
| 1 | 44.96 | 1 | 150 |
| 7 | 30.96 | 0 | 130 |
| 10 | 24.58 | 1 | 210 |
| 3 | 23.04 | 0 | 190 |
| 6 | 7.81 | 1 | 270 |
| 4 | -4.36 | 0 | 250 |


| Product $p_{2}$ |  |  |  |
| :---: | :---: | :---: | :---: |
| Customer | $E$ (Profit) | $\mathrm{f}_{\mathrm{p} 2}$ | Acc. Profit |
|  |  |  | -250 |
| 3 | 141.96 | 1 | -70 |
| 10 | 139.26 | 1 | 110 |
| 8 | 112.10 | 1 | 290 |
| 1 | 105.98 | 1 | 470 |
| 4 | 94.86 | 0 | 450 |
| 6 | 86.85 | 0 | 430 |
| 5 | 69.94 | 1 | 610 |
| 7 | 33.50 | 0 | 590 |
| 9 | 25.24 | 0 | 570 |
| 2 | -4.29 | 0 | 550 |

Single \& Joint Approaches

| Single \& Joint Approaches |  |  |
| :---: | :---: | :---: |
| Customer | Product | Acc. Profit |
|  |  | -400 |
| 3 | $p_{2}$ | -220 |
| 10 | $p_{2}$ | -40 |
| 8 | $p_{2}$ | 140 |
| 1 | $p_{2}$ | 320 |
| 4 | $p_{2}$ | 300 |
| 6 | $p_{2}$ | 280 |
| 2 | $p_{1}$ | 360 |
| 8 | $p_{1}$ | 340 |
| 5 | $p_{2}$ | 520 |
| 9 | $p_{1}$ | 500 |
| 5 | $p_{1}$ | 480 |
| 1 | $p_{1}$ | 460 |
| 7 | $p_{2}$ | 440 |
| 7 | $p_{1}$ | 420 |
| 9 | $p_{2}$ | 400 |
| 10 | $p_{1}$ | 380 |
|  | $p_{1}$ | 360 |
|  | $p_{1}$ | 440 |
| 2 | $p_{2}$ | 420 |
| 4 | $p_{1}$ | 400 |
|  |  |  |

## CRMM Prescription Problems with Negotiation

## Negotiation strategies (I)

- Strategies to obtain the maximum profit using the profit curves.
- If we have only 1 bid:
- Maximum Expected Profit (MEP):
MAX(Probability * Price)
- Baseline method.


## CRM: Prescription Problems with Negotiation

## Example MEP

| District | Rooms | M $^{2}$ | Min. Price | Max. Price | MEP |
| :---: | :---: | :---: | ---: | ---: | :---: |
| Benimaclet | 3 | 70 | 113.868 | 160.000 | $\mathbf{1 4 8 . 0 0 0}$ |




## CRIM Prescription Problems with Negotiation

## Negotiation strategies (II)

■ $\infty$ bids !!!

■ N bids (e.g. 3 in "Negotiable Features")

- Best Local Expected Profit (BLEP)
- Maximum Global Optimisation (MGO)


## CRMM Prescription Problems with Negotiation

## Best Local Expected Profit (BLEP) algorithm

$\mathrm{Bid}_{1} \leftarrow \mathrm{MEP}$
Bid $\leftarrow \operatorname{Bid}_{1}$
FOR $\left(\operatorname{Bid}_{2}\right.$ and $\left.\operatorname{Bid}_{3}\right)\{$
IF p(Bid) != MAX(probabilities)
THEN \{
probabilities[probabilities $\leq \mathrm{p}(\mathrm{Bid})] \leqslant 0$
normalise(probabilities, p (Bid), MAX(probabilities))
$\operatorname{Bid}_{\mathrm{x}} \leftarrow \mathrm{MEB}$
$\mathrm{Bid} \leftarrow \mathrm{Bid}_{\mathrm{x}}$
ELSE \{
$\operatorname{Bid}_{\mathrm{x}} \leftarrow \operatorname{Bid} / 2$
$\mathrm{Bid} \leftarrow \mathrm{Bid}_{\mathrm{x}}$
\}
\}

## CRMM Prescription Problems with Negotiation

## Example BLEP (I)



## CRMM Prescription Problems with Negotiation

Example BLEP (II)

| District | Rooms | $\mathrm{M}^{2}$ | Min. Price | Max. Price | BLEP |
| :---: | :---: | :---: | ---: | ---: | :--- |
| Benimaclet | 3 | 70 | 113.868 | 160.000 | $\mathbf{1 4 8 . 0 0 0}$ |




## CRMM Prescription Problems with Negotiation

## Maximum Global Optimisation (MGO)

- Formula:

$$
p_{1}{ }^{*} b i d_{1}+\left(1-p_{1}\right)^{*} p_{2}{ }^{*} b i d_{2}+\left(1-p_{1}\right)^{*}\left(1-p_{2}\right)^{*} p_{3}{ }^{*} b i d_{3}
$$

where $p_{x}$ is the probability and bid $_{x}$ is the price

- Montecarlo method:

■ 1.000 triplets of values generated randomly

$$
\operatorname{bid}_{1}>\operatorname{bid}_{2}>\operatorname{bid}_{3}
$$

- Choose the triplet of values that maximises the formula


## CRMM Prescription Problems with Negotiation

## Example MGO

| District | Rooms | M $^{2}$ | Min. Price | Max. Price | MGO |
| :---: | :---: | :---: | ---: | ---: | :---: |
| Mestalla | 3 | 90 | 197.164 | 271.000 | $\mathbf{2 4 0 . 7 0 0}$ |




## CRIM Prescription Problems with Negotiation

## Negotiable features

| Case | Kinds of <br> products | Net price | Number of <br> customers | Approach |
| :---: | :---: | :---: | :---: | :---: |
| 5 | 1 | negotiable | 1 | Negotiable Features [2] |

- Obtain the maximum price for the product with limited number of bids.
- Learning one probabilistic data-mining model for the customer from previous product data and applying negotiation strategies in order to obtain the maximum profit.
- Only 1 profit curve.


## CRMP Prescription Problems with Negotiation

## Negotiable price and multiple customers or products

| Case | Kinds of <br> products | Net price | Number of <br> customers | Approach |
| :---: | :---: | :---: | :---: | :---: |
| 6 | 1 | negotiable | M | This work |
| 7 | N | negotiable | 1 | This work |

- Obtain the maximum global profit selling the product to each customer at his maximum price.
- Learning one probabilistic data-mining model for each customer or product and applying negotiation strategies.
- M or N profit curves. Apply the negotiation strategies to the envelope curve.


## CRMP Prescription Problems with Negotiation

## Example with 3 different customers




- Extension of rankings to expected profit curves. A ranking of customers and/or products for each price of the product.


## CRIM Prescription Problems with Negotiation

## Negotiable price, and multiple customers and products

| Case | Kinds of <br> products | Net price | Number of <br> customers | Approach |
| :---: | :---: | :---: | :---: | :---: |
| 8 | N | negotiable | M | Future work |

- Obtain the maximum global profit selling the products to the customers at their maximum prices.
- (Ongoing work) using simulation or evolutionary computation. The best point in each curve does not give the best global solution.
- For each of the N kind of products, there will be M profit curves. ( $\mathrm{N} x \mathrm{M}$ profit curves)


## CRMM Prescription Problems with Negotiation

## Example with 2 customers and 2 products

- 2 customers.

■ ---- customer 1

- $\operatorname{MEP}(\mathrm{p} 1)=105 €$
- $\operatorname{MEP}(\mathrm{p} 2)=120 € \frac{\text { 륜 }}{}$
- ... customer 2
- $\operatorname{MEP}(\mathrm{p} 1)=48 €$
- MEP $(\mathrm{p} 2)=88 €$
- $\mathrm{c} 1 \cdot \mathrm{p} 2+\mathrm{c} 2 \cdot \mathrm{p} 1=120+48=168 €$
- $\mathrm{c} 1 \cdot \mathrm{p} 1+\mathrm{c} 2 \cdot \mathrm{p} 2=105+88=193 €$


## Scenario with Negotiable Price and several Customers

## Example with 2 customers

- 2 customers and BLEP strategy.

■ ---- customer 1 (max. $100 €$ )
■ ..... customer 2 (max. $150 €$ )



# Scenario with Negotiable Price and several Customers 

## Example with 2 customers (1)

| Offer | Price | Customer | Accepted |
| :---: | :---: | :---: | :---: |
| 1 | 309 | 1 | No |




## Scenario with $\mathbb{N e g o t i a b l e ~ P r i c e ~ a n d ~ s e v e r a l ~ C u s t o m e r s ~}$

## Example with 2 customers (2)

| Offer | Price | Customer | Accepted |
| :---: | :---: | :---: | :---: |
| 2 | 214 | 1 | No |




# Scenario with $\mathbb{N e g o t i a b l e ~ P r i c e ~ a n d ~ s e v e r a l ~ C u s t o m e r s ~}$ 

## Example with 2 customers (3)

| Offer | Price | Customer | Accepted |
| :---: | :---: | :---: | :---: |
| 3 | 276 | 2 | No |




# Scenario with Negotiable Price and several Customers 

## Example with 2 customers (4)

| Offer | Price | Customer | Accepted |
| :---: | :---: | :---: | :---: |
| 4 | 149 | 1 | No |




# Scenario with $\mathbb{N e g o t i a b l e ~ P r i c e ~ a n d ~ s e v e r a l ~ C u s t o m e r s ~}$ 

## Example with 2 customers (5)

| Offer | Price | Customer | Accepted |
| :---: | :---: | :---: | :---: |
| 5 | 101 | 1 | No |




# Scenario with Negotiable Price and several Customers 

## Example with 2 customers (6)

| Offer | Price | Customer | Accepted |
| :---: | :---: | :---: | :---: |
| 6 | 150 | 2 | Yes |




# Scenario with Negotiable Price and several Customers 

## BLEP vs, BLEP with ordering pre-process

| Offer | Price | Customer | Accepted |
| :---: | :---: | :---: | :---: |
| 1 | 309 | 1 | No |
| 2 | 214 | 1 | No |
| 3 | 276 | 2 | No |
| 4 | 149 | 1 | No |
| 5 | 101 | 1 | No |
| $\mathbf{6}$ | $\mathbf{1 5 0}$ | $\mathbf{2}$ | Yes |


| Offer | Price | Customer | Accepted |
| :---: | :---: | :---: | :---: |
| 1 | 309 | 1 | No |
| 2 | 276 | 2 | No |
| 3 | 214 | 1 | No |
| $\mathbf{4}$ | $\mathbf{1 5 0}$ | $\mathbf{2}$ | Yes |

## Conclusions

- A taxonomy of CRM prescription problems has been devised.
- Data-mining helps the seller to make a decision about which product should be offered to which customer and at what price in order to obtain as much overall profit as possible.
- Extension of rankings to expected profit curves. A ranking of customers and/or products for each price of the product.


## Future Work

- Study the performance of the proposed methods.
- Experiments applying those negotiation strategies.
- ... and other suitable negotiation strategies.
- Buyers can also use data-mining (counter-offers).
- Create a scenario with multiple sellers and buyers using negotiation strategies assisted by data-mining techniques.


## Thanks for your attention!



